

Presentation to Shareholders

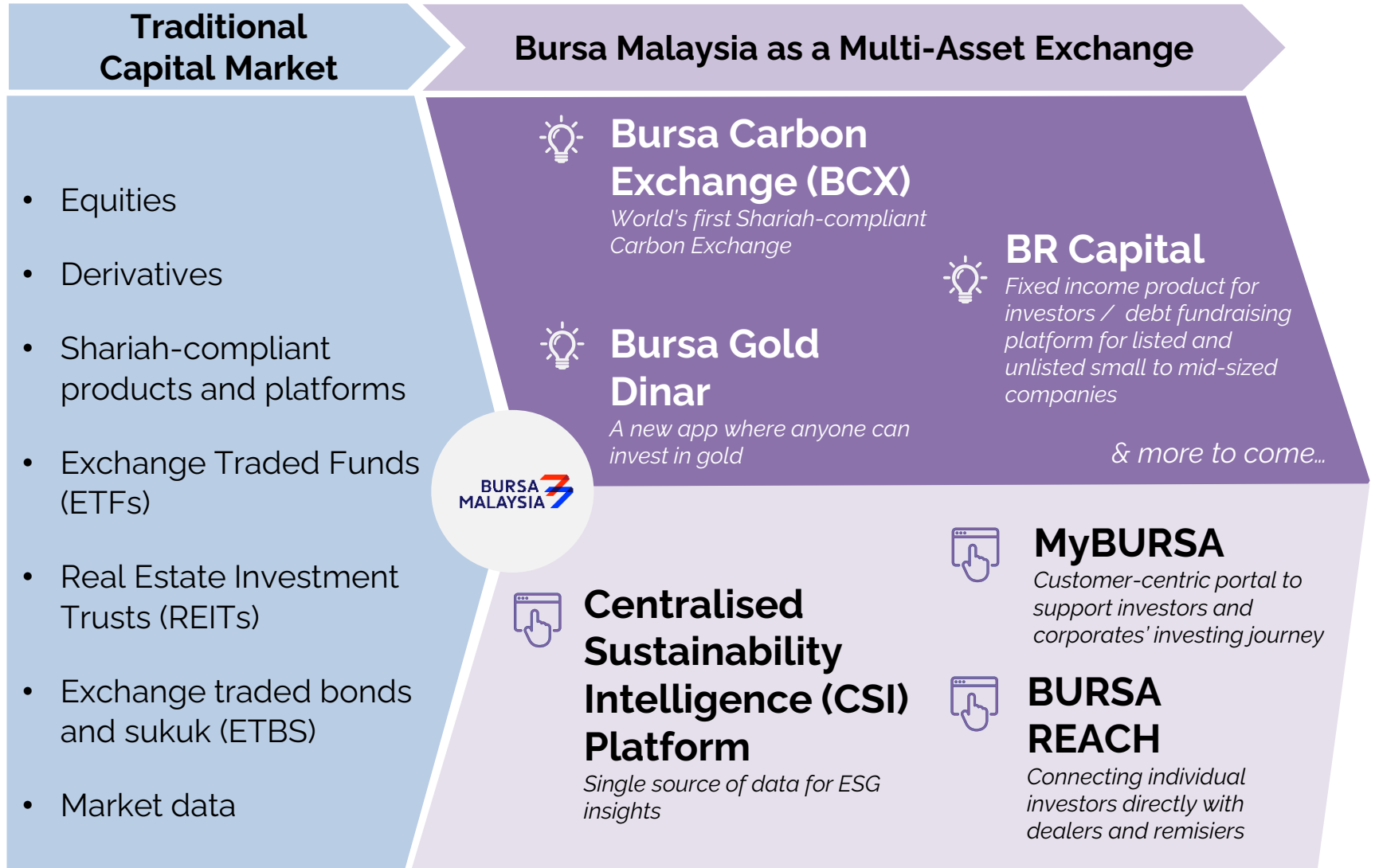
Datuk Muhammad Umar Swift
Chief Executive Officer

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Our Progress to being a Multi-Asset Exchange






We have evolved into a Multi-Asset Exchange



Legend: **New Asset Classes** **New Services**

Key Highlights in 2021-2023 by Strategic Pillars

Broadly, we accomplished what we set out to do under our Strategic Roadmap 2021-2023

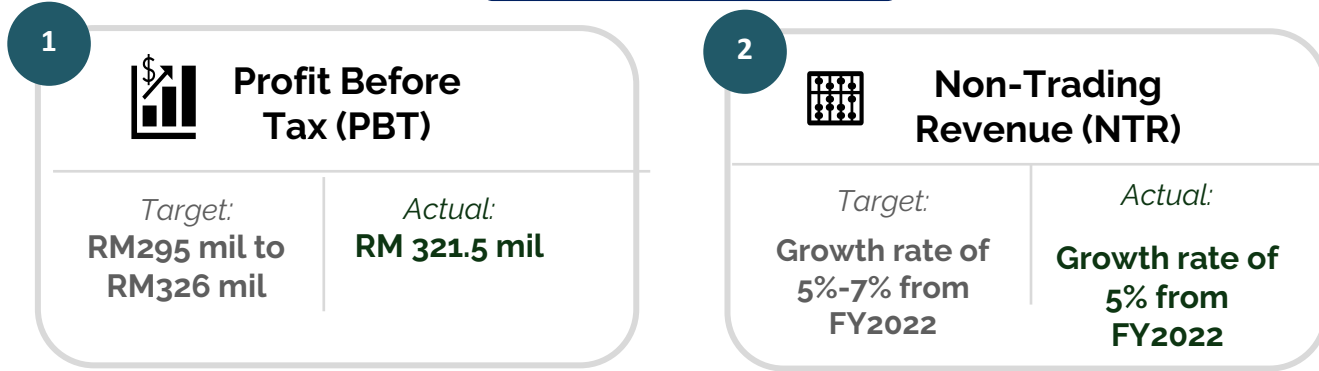
|  Strengthening Our Core Business – Securities Market |  Diversifying the Derivatives Business |  Positioning Bursa as Global Hub for Islamic Capital Market |  Providing New & Improved Services to the Capital Market |  Embedding Sustainability in our Organisation & Marketplace |
|--|--|---|---|---|
| <ul style="list-style-type: none"> • 97 IPOs (majority on ACE Market) • Bursa Malaysia became the One-Stop Centre for ACE Market IPOs & Prospectus Registration • New products & services <i>e.g. FTSE Bursa Malaysia low carbon indices, e-Rights, etc.</i> • Initiated the PLC Transformation programme (2022-2025) to enhance PLCs' performance | <ul style="list-style-type: none"> • New products, e.g. <ul style="list-style-type: none"> • <i>FEPO contract</i> • <i>F4GM contract</i> • <i>Enhanced FGLD</i> • <i>Bursa Malaysia's first currency futures [FCNH]</i> • Launched After-Hours (T+1) Night Trading to improve trading access for our global participants • Initiated the Futures Trading Apprenticeship Programme | <ul style="list-style-type: none"> • Launched the world's first Shariah-compliant carbon exchange • New Shariah-compliant products <i>e.g. VP-DJ Shariah China A-Shares 100 ETF, F4GBMS index</i> • Introduced new solutions <i>e.g. Shariah discretionary trading</i> • Broadened our foreign participants base for BSAS | <ul style="list-style-type: none"> • Established platforms to offer new asset classes <i>e.g. carbon credits, gold, credit-rated investment notes</i> • Acquired new data assets via partnerships (e.g. DOSM, SSM) • New innovative services <i>e.g. Shares2share, Bursa Beginnings Programme, IR4U</i> | <ul style="list-style-type: none"> • Fulfilled our commitment of becoming carbon neutral by 2022 • Enhanced Sustainability Reporting Framework to promote better ESG disclosures by PLCs • Enhanced Sustainability Reporting Framework (with resource tools) • Collaborate with London Stock Exchange Group to pilot CSI Platform |

FEPO = East Malaysia Crude Palm Oil Futures
 F4GM = FTSE4Good Bursa Malaysia Index Futures
 FGLD = Gold Futures
 FCNH = Mini USD/CNH Futures

F4GBMS = FTSE4Good Bursa Malaysia Shariah
 SSM = Suruhanjaya Syarikat Malaysia
 DOSM = Department of Statistics Malaysia
 Note: List above is not exhaustive

We achieved most of our FY2023 Headline KPI targets

Financial



Non-financial

Product Expansion & Ecosystem Development



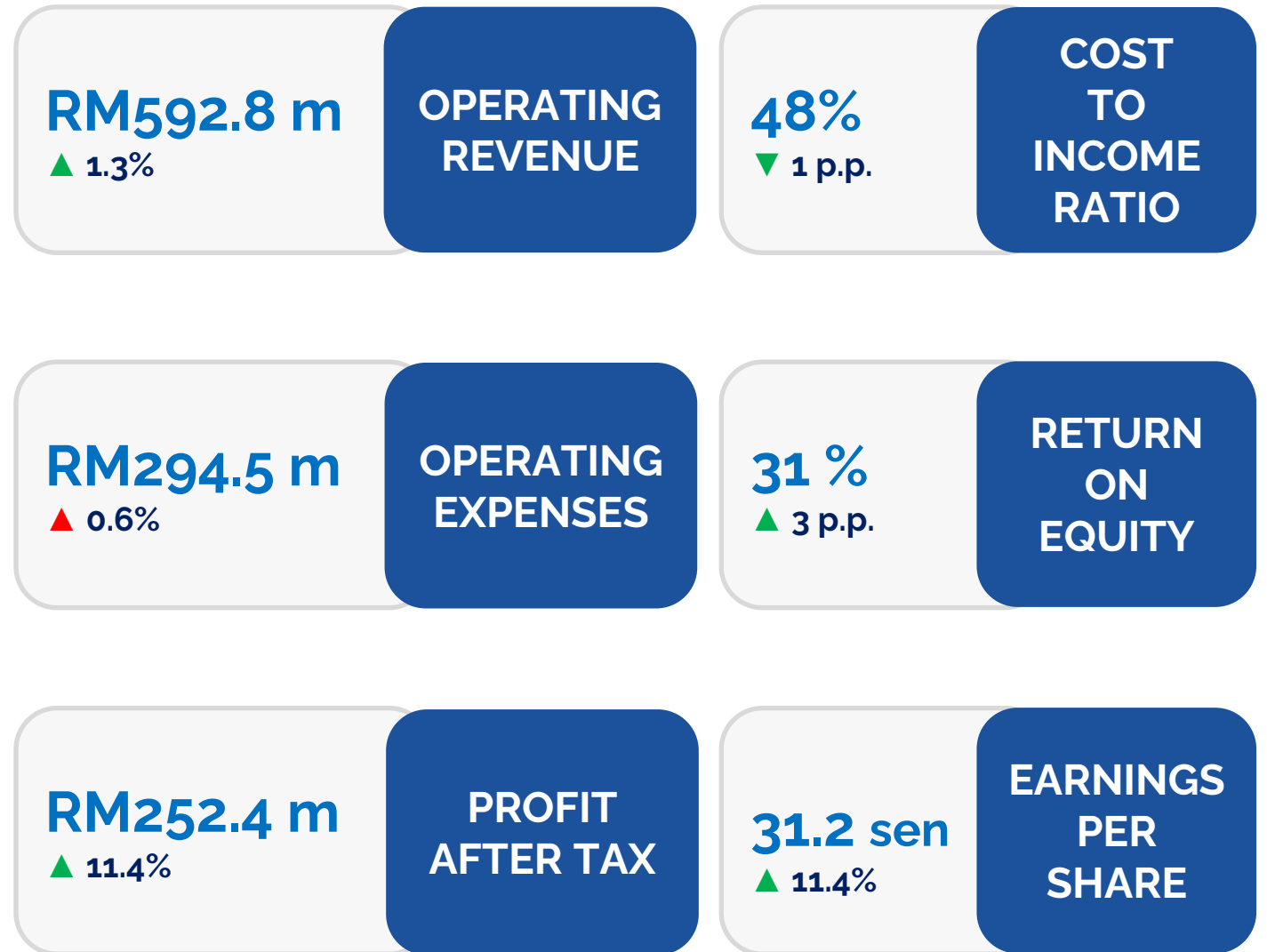
* Note: Scope 1 & 2 emissions for FY2023 were reduced through the organisation's energy efficiency initiatives and utilisation of Renewable Energy Certificates (RECs).

The headline KPIs were targets or aspirations set by the Company as a transparent performance management practice. These headline KPIs shall not be construed as either forecasts, projections or estimates of the Company or representations of any future performance, occurrence or matter as the headline KPIs are merely a set of targets / aspirations of future performance aligned to the Company's strategy

2023 Financial Performance and Market Highlights

Financial Highlights for 2023

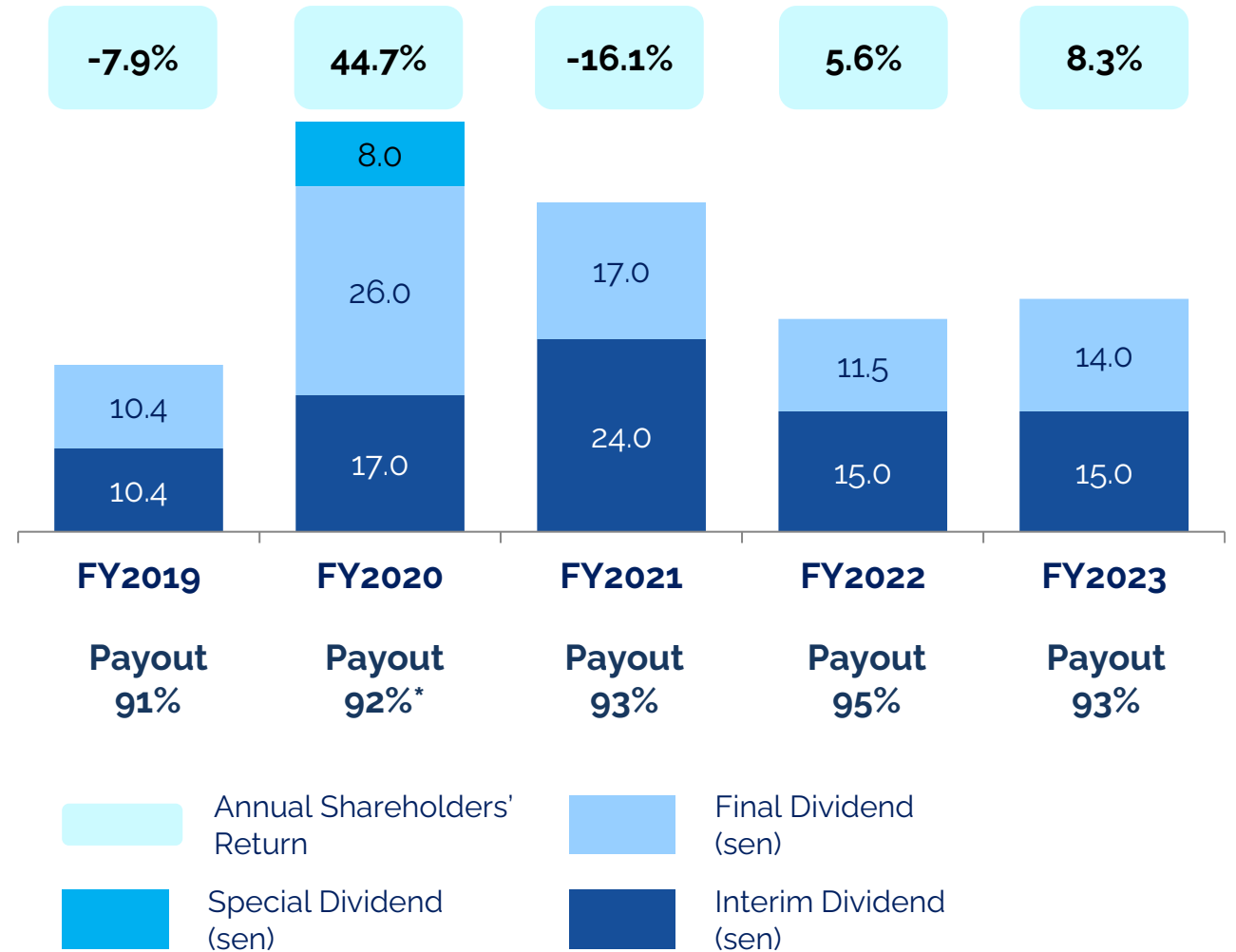
Double digit PATAMI growth



Consistent Dividend Payout

Final dividend at 14.0 sen per share paid on 29 February 2024

Dividend payout has been consistently above 90%



■ Annual Shareholders' Return
■ Special Dividend (sen)
■ Final Dividend (sen)
■ Interim Dividend (sen)

* Excludes special dividend

Securities Market

ADV declined marginally by 0.6%

| Key 2023 Highlights | | |
|------------------------------|----------------------------|----------------------------------|
| Market Capitalisation | ADV - OMT | IPO Market Capitalisation |
| RM1,796 bil ▲ 3.6% | RM2.1 bil ▼ 0.6% | RM13.6 bil ▲ 21.4% |



Attracted new investors

- **156,254** new CDS accounts bringing total active CDS accounts to 2.03 million
- **42%** of new individual accounts were opened by investors below 45 years old



Diversified product & services offerings

- **RM3.6 billion** raised from 32 new IPOs, 2% yearly increase
- **RM5.8 billion** raised from the secondary market
- **1,497** new Structured Warrants

Derivatives Market

ADC declined by 7.3%

2023 Key Achievements and Highlights

Average Daily Contracts (ADC)

72,896 contracts
▼ 7.3%

After-Hours (T+1) Night Trading Session ADC

8,310 contracts
▲ 4.3%

*new high in daily trading volume of **21,210** contracts on **24 August 2023***



Product Expansion

- Launched **Mini United States Dollar (USD)/Chinese Renminbi (RMB) Futures Contract (FCNH)** in December 2023
- Signed an agreement with Dalian Commodity Exchange for the licensing of **Soybean Oil Futures settlement price**. (Note: Soybean Oil Futures was launched on 18 March 2024)



Improved Ecosystem & Accessibility

- Extended the long-standing **strategic agreement with CME Group** until September 2028
- Launched Futures Trading Apprentice Programme (FTAP).

Islamic Markets

Strengthened our position in Islamic Capital Market

Widening our reach and product offerings

2023 Key Achievements and Highlights



- o Launched **Bursa Gold Dinar (BGD)** – a direct to retail Shariah-compliant gold investment platform, on 16 January 2024



- o Amended Main Market Listing Requirements to enable the **offering of listed REITs and ETFs with waqf'** features.



- o Enhanced the **Islamic Securities Selling and Buying – Negotiated Transaction (ISSBNT)** to encourage greater liquidity and trading velocity of Shariah-compliant securities assets



Shariah-compliant PLCs

BSAS ADV

RM45.1 bil
▼ 1.0%

Market Capitalisation

RM1,174 bil
▲ 1.6%

Total No. of Registered Participants

354 participants
▲ 29 participants

% of Shariah-compliant PLCs

82%
▲ 1 p.p.

Our Way Forward and Key Initiatives for 2024

We are adopting a three-pronged approach to Advance as a Multi-Asset Exchange



VISION

To be ASEAN's leading,
sustainable and globally-
connected marketplace



MISSION

Creating Opportunities,
Growing Value

I

STRENGTHEN

Continue to
augment our Core
Businesses

- Product and service expansion
- Focus on superior customer experience
- More enabling & efficient market
- Capacity building of our ecosystem

II

MONETISE

Commercialise
our New Ventures

- Nurture and grow our new platforms and solutions:
 - Bursa Carbon Exchange (BCX)
 - Bursa Gold Dinar (BGD)
 - BR Capital

III






EXPAND

Explore new
opportunities

- Continuously leverage our core and new platforms to expand into fresh, innovative offerings
- Build sustainability leadership in ASEAN & globally

Our Strategic Roadmap 2024-2026

Our initiatives will be implemented across
5 Strategic Pillars

|  Strengthening Our Core Business – Securities Market |  Diversifying the Derivatives Business |  Positioning Bursa as Global Hub for Islamic Capital Market |  Providing New & Improved Services to the Capital Market |  Driving Sustainability for Our Marketplace & Internationally |
|--|---|--|---|--|
| <ul style="list-style-type: none"> • Grow IPOs, including large listings • Offer innovative solutions to boost and generate new investor participation, especially retail • More ecosystem development initiatives to drive market vibrancy and inflows | <ul style="list-style-type: none"> • Solidify our strength in FCPO, while expanding into other edible oil derivatives products • Launch more currency futures products, to facilitate hedging • Realignment of equity futures to enhance attractiveness and affordability of equity-based products | <ul style="list-style-type: none"> • Continue development of innovative Shariah-compliant offerings • Leverage digitalisation & fintech to strengthen distribution • Drive Shariah Thought Leadership • Grow market participants and investors | <ul style="list-style-type: none"> • Develop the more nascent market ecosystems for Bursa Carbon Exchange, Bursa Gold Dinar and BR Capital • Grow and monetise core data solutions, especially on the Centralised Sustainability Intelligence Platform and other data analytics solutions | <p>Marketplace:</p> <ul style="list-style-type: none"> • Facilitate comprehensive ESG disclosures • Advance capacity building and access to ESG financing • Expand asset classes & standards on BCX <p>Internal:</p> <ul style="list-style-type: none"> • Enhance sustainability practices • Drive more impactful projects via Yayasan Bursa Malaysia (YBM) |

Our Strategic Roadmap 2024-2026

We will focus on
executing three Core
Strategies

1



Customer Experience (CX) Centricity

Deliver superior service to attract, engage & delight our customers, and increase their “stickiness” and lifetime value within our markets

- Offer seamless, easy & secure access to our products & services
- More targeted marketing efforts
- Strengthen customer support for all offerings

2



Product & Service Expansion

Expand & diversify the range of our products & services to grow offerings available to market participants

- Expand product / service suite to cater to different investor preferences and needs – both retail and corporates
- Create and monetise non-trading services

3



Ecosystem Development

Enhance the market ecosystem and address market needs, to create a more vibrant marketplace

- Deepen sustainability in our marketplace
- Remove hurdles in the ecosystem (e.g. shortening time to market for IPOs, making shares even more accessible)
- Support readiness of new participants especially in new business areas

Our Equity Market priorities

We will continue to pursue wide-ranging initiatives to create a facilitative, competitive and vibrant marketplace

Continue to promote new listings

- Shorter IPO processing time
- Build IPO pipeline through data-driven approach and targeted marketing

Strengthen PLCs' competitiveness via enhanced corporate performance

- Drive participation and adoption in PLC Transformation Programme (2022-2025) to nurture higher corporate performance

Augment PLCs' ESG practices and competitiveness

- Launch and onboard PLCs onto the Centralised Sustainability Intelligence (CSI) Platform
- Facilitate ESG capacity building (e.g. certification, workshops)

Improve profiling and visibility of PLCs

- Investor Relations (IR4U) Programme, Bursa Digital Research, and Bursa Research Incentive Scheme (Bursa RISE)

Drive market conversation and fortify marketing efforts to raise foreign participation

- Invest Malaysia series, including Invest Malaysia Away

Promote retail growth and participation

- Introduce new features on MyBURSA Customer Portal
- Deliver engaging content and innovative solutions (e.g. Bursa REACH, trading of selected securities via digital wallet platform)

Intensify ecosystem development initiatives to boost market vibrancy and trading

- Onboarding of market participants and liquidity providers
- Introduce measures to enhance competitiveness and liquidity of LEAP Market

We are committed to achieve our Headline KPIs in 2024

Financial

1



**Profit Before Tax
(PBT)**

Target:

RM293 mil to RM323mil*

**Lower than FY2023 PBT as the
there was a one-n off reversal of
provision in FY2023*

2



**Non-Trading
Revenue (NTR)**

Target:

**Growth rate of 5%-7%
from FY2023**

Non-Financial

3



**IPOs & IPO Market
Capitalisation**

Target:

**42 IPOs &
RM13.0 bil total IPO
Market Cap**

4



**Innovative
Sustainability
product /service
launches**

Target launches:

1. **Renewable Energy
Certificates**
2. **Centralised Sustainability
Intelligence (CSI) Platform**

5



**Reduction in
organisation's
carbon footprint**

Target:

**Reduction of ≥ 7.5% of
Scope 1 & 2 emissions
from FY2022**

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Thank you for your support as shareholders....

**The Board and Management of Bursa Malaysia will give our best
to maximise shareholders' value**