

# Creating Opportunities, Growing Value

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# Notice of 49<sup>th</sup> Annual General Meeting

BURSA MALAYSIA BERHAD

Registration No. 197601004668 (30632-P)

(Incorporated in Malaysia under the Companies Act 2016)



**NOTICE IS HEREBY GIVEN THAT** the 49<sup>th</sup> Annual General Meeting (AGM) of Bursa Malaysia Berhad ("the Company") will be held on Tuesday, 31 March 2026 at 10.00 a.m. at the Ground Floor, Annexe Building, Bursa Malaysia Berhad, Exchange Square, Bukit Kewangan, 50200 Kuala Lumpur, Malaysia ("Main Venue") and virtually by way of electronic means via the VISTRA SRMY Portal at <https://srmy.vistra.com> ("Online Platform") for the transaction of the following Ordinary Business:

1. To receive the Audited Financial Statements for the financial year ended 31 December 2025 and the Reports of the Directors and Auditors thereon.
2. To re-elect the following Directors who retire by rotation in accordance with Article 18.4 of the Company's Constitution and who being eligible offer themselves for re-election:-
  - (a) Encik Syed Ari Azhar bin Syed Mohamed Adlan **Resolution 1**
  - (b) Ms. Tan Ler Chin **Resolution 2**
3. To re-elect Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican who retires in accordance with Article 18.11 of the Company's Constitution and who being eligible offers himself for re-election. **Resolution 3**
4. To approve the payment of Directors' fees amounting to RM300,000 per annum for the Non-Executive Chairman and RM200,000 per annum for each of the Non-Executive Directors in respect of the financial year ended 31 December 2025. **Resolution 4**
5. To approve the payment of benefits payable to the Non-Executive Chairman and Non-Executive Directors up to an amount of RM2,600,000 from 1 April 2026 until the next AGM of the Company. **Resolution 5**
6. To appoint Ernst & Young PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to determine their remuneration. **Resolution 6**
7. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016 and the Company's Constitution.

**FURTHER NOTICE IS HEREBY GIVEN THAT** for the purpose of determining a member who shall be entitled to attend this 49<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Article 15.9 of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at 24 March 2026. Only a depositor whose name appears on the Record of Depositors as at 24 March 2026 shall be entitled to attend the said meeting or appoint proxies to attend and/or vote on his/her behalf.

## BY ORDER OF THE BOARD

Yong Hazadurah binti Md Hashim (LS 0006674) SSM PC No. 202008003707

Izreen Fara binti Ismail (MAICSA 7056436) SSM PC No. 202008002411

Company Secretaries

Kuala Lumpur

3 March 2026

## Notes:

### 1. Hybrid 49<sup>th</sup> AGM

- 1.1 The 49<sup>th</sup> AGM of the Company will be held on a hybrid mode whereby Member(s), proxy(ies), corporate representative(s) or attorney(s) will have an option, either:-
  - (a) To attend physically in person at the Main Venue ("**Physical Attendance**"); OR
  - (b) To attend virtually using the Remote Participation and Voting (RPV) facilities which are available on the **Vistra Share Registry and IPO (MY)** portal ("the VISTRA SRMY Portal") at <https://srmy.vistra.com> ("**Virtual Attendance**").

Please refer to the Administrative Guide for the full guide to Physical Attendance and Virtual Attendance at the 49<sup>th</sup> AGM.

- 1.2 **All** Member(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend the 49<sup>th</sup> AGM virtually using the RPV Facilities **must register** as a user with VISTRA SRMY Portal first and then **pre-register** their attendance on VISTRA SRMY Portal to verify their eligibility to attend the 49<sup>th</sup> AGM based on the General Meeting Record of Depositors as at 24 March 2026. Pre-registration is not required for Physical Attendance.
- 1.3 The pre-registration for Virtual Attendance using the RPV facilities is open from the date of the Notice of the 49<sup>th</sup> AGM on **Tuesday, 3 March 2026** and the closing date and time shall be until such time before the voting session ends at the 49<sup>th</sup> AGM on Tuesday, 31 March 2026 for Virtual Attendance using the RPV facilities.

### 2. Submission of questions before and during the meeting

- 2.1 Members may submit questions in relation to the agenda items for the 49<sup>th</sup> AGM prior to the meeting via the VISTRA SRMY Portal by selecting "e-Services" to login, pose questions and submit electronically not later than **10.00 a.m. on Friday, 27 March 2026**. The responses to these questions will be shared at the 49<sup>th</sup> AGM.
- 2.2 During the 49<sup>th</sup> AGM, Members who are physically present at the Main Venue will be able to ask questions in person. Members who attend virtually using the RPV facilities may use the Query Box facility to ask questions real time (in the form of typed text) during the meeting. The Board and senior management will be in attendance at the Main Venue to provide responses accordingly.

### 3. Proxy

- 3.1 Every Member including authorised nominees as defined under the Securities Industry (Central Depositories) Act 1991 (SICDA), and Exempt Authorised Nominees who hold ordinary shares in the Company for multiple owners in one securities account (Omnibus Account), is entitled to appoint another person as his proxy to exercise all or any of his rights to attend, participate, speak and vote instead of him at the AGM, and that such proxy need not be a Member.
- 3.2 Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholding to be represented by each proxy.
- 3.3 The instrument appointing a proxy shall be in writing under the hand of the Member or of his attorney duly authorised in writing, or if the Member is a corporation, shall either be executed under its common seal or under the hand of two (2) authorised officers, one of whom shall be a director, or its attorney duly authorised in writing.
- 3.4 Pursuant to Paragraph 8.29A of Bursa Malaysia Securities Berhad MAIN Market Listing Requirements, all resolutions set out in the Notice of the 49<sup>th</sup> AGM will be put to vote on a poll.
- 3.5 As approved by the Board with reference to Article 17.2 of the Company's Constitution, proxy forms and/or documents relating to the appointment of proxy for the 49<sup>th</sup> AGM shall be deposited or submitted in the following manner not later than **10.00 a.m. on Monday, 30 March 2026** in accordance with Article 17.3 of the Company's Constitution:
  - (a) In hard copy:
    - (i) By hand or post: to the office of the Share Registrar of the Company, Tricor Investor & Issuing House Services Sdn Bhd (TIH) at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively, to be deposited in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur;
    - (ii) By e-mail to [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com)

- (b) In electronic form via the VISTRA SRMY Portal.

The detailed requirements and procedures for the submission of proxy forms are set out in the Administrative Guide.

#### 4. Audited Financial Statements for financial year ended 31 December 2025

The audited financial statements are laid in accordance with Section 340(1)(a) of the Companies Act (CA) 2016 for discussion only under Agenda 1. They do not require shareholders' approval and hence, will not be put for voting.

#### 5. Ordinary Resolutions 1 and 2: Re-election of Directors who retire in accordance with Article 18.4 of the Company's Constitution

5.1 Article 18.4 of the Company's Constitution provides that one-third (1/3) of the Directors of the Company excluding the Public Interest Directors (PIDs) for the time being or if their number is not a multiple of three (3), then the number nearest to one-third (1/3) shall retire by rotation at an AGM of the Company and be eligible for re-election. Out of the current Board size of eleven (11), four (4) are PIDs. Hence, two (2) out of seven (7) Directors are to retire in accordance with Article 18.4 of the Company's Constitution.

(a) For the purpose of determining the eligibility of the Director to stand for re-election at the 49<sup>th</sup> AGM, the Board through its Nomination and Remuneration Committee (NRC) had assessed the retiring Directors, and considered the following:

- (i) The Directors' performance and contribution based on the Self and Peer Assessment (SPA) results of the Board Effectiveness Evaluation (BEE) 2024/2025;
- (ii) The Director's level of contribution to the Board deliberations through his/her skills, experience and strength in qualities;
- (iii) The level of independence demonstrated by the Independent Director, and his/her ability to act in the best interests of the Company in decision-making; and
- (iv) The Directors' fitness and propriety with reference to the Directors' Fit and Proper Policy (DFPP).

(b) In line with Practice 6.1 of the Malaysian Code on Corporate Governance (MCCG), the Board had conducted an assessment of the Directors of the Company based on the relevant performance criteria which include the following:

- (i) Will and ability to critically challenge and ask the right questions;
- (ii) Character and integrity in dealing with potential conflict of interest situations;
- (iii) Commitment to serve the company, due diligence and integrity;
- (iv) Confidence to stand up for a point of view;
- (v) Fit and properness;
- (vi) Calibre and personality;
- (vii) Board dynamics and participation;
- (viii) Competency and capability;
- (ix) Independence and objectivity; and
- (x) Contribution and performance.

Based on the Directors' SPA results of the BEE 2024/2025, the individual Directors (including the retiring Directors) met the performance criteria required of an effective and a high-performance Board. In addition, all the Non-Executive Directors (NEDs) have provided annual declaration/confirmation of independence for the financial year (FY) 2025 in January 2026. The retiring Directors also provided the fit and proper declarations in the prescribed form in accordance with the DFPP.

(c) Based on the above, the Board approved the NRC's recommendation that the Directors who retire in accordance with Article 18.4 of the Company's Constitution, namely Encik Syed Ari Azhar bin Syed Mohamed Adlan and Ms. Tan Ler Chin are eligible to stand for re-election. These two (2) retiring Directors have abstained from deliberation and decision on their respective eligibility to stand for re-election at the relevant Board meeting.

5.2 Section 10(1)(b) of the Capital Markets and Services Act 2007 (CMSA) provides that the appointment, re-appointment, election or re-election as a Director of the Company is subject to concurrence by the Securities Commission Malaysia (SC). In this respect, the SC's concurrence had been obtained via its letter dated 2 January 2026 on the proposed re-election of the Directors under **Resolutions 1 and 2** pursuant to Section 10(1)(b) of the CMSA.

## 6. Ordinary Resolution 3: Re-election of a Director who retires in accordance with Article 18.11 of the Company's Constitution

6.1 Article 18.11 of the Company's Constitution provides that any Director appointed by the Board shall hold office only until the next following AGM and shall then be eligible for re-election but shall not be taken into account in determining the Directors who are to retire by rotation at that meeting.

Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican was appointed as Independent Non-Executive Directors of the Company on 15 August 2025. The SC had on 2 January 2026 provided its concurrence on his re-election as a Director (under **Resolution 3**) pursuant to Section 10(1)(b) of the CMSA.

6.2 The assessment of the retiring Directors by the NRC/Board based on the outcome of the BEE 2024/2025 as described in Items 5.1 (a)(i) and (b) above, does not apply to Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican as the review period of the BEE 2024/2025 was from 1 July 2024 to 30 June 2025. Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican has abstained from deliberation and decision on his respective eligibility to stand for re-election at the relevant Board/NRC meeting.

6.3 Any Director referred to in **Resolutions 1 to 3**, who is a shareholder of the Company will abstain from voting on the resolution in respect of their respective re-election at the 49<sup>th</sup> AGM.

## 7. Directors' remuneration – fees and benefits payable to the NEDs

7.1 Section 230(1) of the CA 2016 provides amongst others, that "the fees" of the directors and "any benefits" payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting. In this respect, the Board agreed that the shareholders' approval shall be sought at the 49<sup>th</sup> AGM on the Directors' remuneration in two (2) separate resolutions as below:

- (a) **Resolution 4** on payment of Directors' fees in respect of the preceding financial year (FY) 2025; and
- (b) **Resolution 5** on payment of Directors' benefits from 1 April 2026 to the next AGM in 2027.

### 7.2 Ordinary Resolution 4: Directors' fees

The NRC is responsible to conduct an annual review of the Board remuneration policy with the view to ensure that the current remuneration for the members of the Board and Board Committees of Bursa Malaysia Group remain competitive and appropriate to attract, retain and motivate individuals with strong credentials and high calibre to serve on the Board of the Company.

In 2025, the Board remuneration policy review (2025 BRR) was conducted by the NRC to ascertain the competitiveness of the same having regard to various factors including the Board remuneration of comparator companies in the financial services sector, dominant providers and those with similar market capitalisation in Malaysia as well as the comparable stock exchanges. Based on the outcome of the 2025 BRR, the Board approved the NRC's recommendation for the Directors' fees in respect of FY2025 to remain unchanged similar as the previous 8 years, as they are still reasonably competitive and at par with the prevalent market rate as set out in the table below:

Directors' Fees (as approved at AGMs)	FY 2017 – 2024	Approval sought for FY2025
Non-Executive Chairman	RM300,000	RM300,000
Non-Executive Director	RM200,000	RM200,000

The exact amounts which are receivable by each individual NED are provided in Note 9 of the Audited Financial Statements for the FY 2025.

The payment of the Directors' fees in respect of the preceding FY 2025 will only be made if the proposed **Resolution 4** has been passed at the 49<sup>th</sup> AGM pursuant to Article 19.1 of the Company's Constitution and Section 230(1)(b) of the CA 2016.

### 7.3 Ordinary Resolution 5: Benefits payable to the NEDs

The benefits payable to the NEDs comprise the allowances and other emoluments payable to the Chairman and members of the Board, Board Committees and such other committees as may be established by the Board.

- (a) At the 48<sup>th</sup> AGM of the Company held on 27 March 2025, the benefits payable to the NEDs of the Company from 28 March 2025 until the 49<sup>th</sup> AGM of the Company was approved for an amount of (up to) RM2,400,000 ("Approved Amount"). The utilisation of this Approved Amount as at 31 December 2025 is RM1,524,296.77. Based on the schedule of meetings in the first quarter of 2026, an amount of RM563,500 is expected to be utilised for payment of meeting allowance, fixed allowance and other benefits to the NEDs. Hence, the expected total utilised amount would be approximately 87% of the Approved Amount.
- (b) Based on the outcome of the 2025 BRR exercise, the Board agreed with the NRC's recommendation for the existing Board remuneration policy to remain the same except for the proposed increase in the Fixed Board Committee Allowance, as set out below:

Description	Chairman		NEDs/Member	
	Current	Proposed	Current	Proposed
<b>Meeting Allowance</b> (per meeting)				
• Board of Bursa Malaysia	RM3,000	No change	RM3,000	No change
• Bursa Malaysia Group Committees	RM3,000	No change	RM3,000	No change
<b>Fixed Board Committee Allowance</b>				
• Bursa Malaysia Group Board Committees [except for the Regulatory and Conflicts Committee (RACC)] [Note 1]	RM20,000 per annum (i.e. RM1,667 per month)	RM30,000 per annum (i.e. RM2,500 per month)	RM12,000 per annum (i.e. RM1,000 per month)	RM18,000 per annum (RM1,500 per month)
• RACC Members (who are Directors of Bursa Malaysia) [Note 2]	Not Applicable	Not applicable	RM150,000 per annum (i.e. RM12,500 per month)	No change
<b>Monthly Fixed Allowance</b>				
For Chairman of Bursa Malaysia only [Note 3]	RM52,000	No change	Not Applicable	Not Applicable
<b>Other Benefits</b>				
For NEDs of Bursa Malaysia only	Club membership, medical coverage, travel and other claimable benefits	No change	Medical coverage, travel and other claimable benefits	No change

**Notes:**

- The rationale for the proposed increase in the Fixed Board Committee Allowance includes; the current amount (which is the same since the past 8 years) lagged behind the Company's key comparators and to ensure the benefit commensurate with the increased responsibilities and expanded scope of duties of the Board Committees which serve the Bursa Malaysia Group in overseeing its overall governance, development and regulatory functions.
- Fixed Allowance to RACC Members are made, given their roles and responsibilities in the oversight of the regulatory functions of Bursa Malaysia as an Exchange Holding Company (EHC) as well as the restrictions imposed on them under the RACC Charter amongst others, they are not allowed to be appointed as officers/directors of entities that are licensed as market participants of Bursa Malaysia Group, to avoid potential conflict of interest.
- Monthly Fixed Allowance to the Chairman of Bursa Malaysia being an EHC and listed entity is made, in recognition of the significant roles in leadership and oversight, and the wide-ranging scope of responsibilities expected of him, as well as the fact that he does not serve on the boards of any other listed companies or market participants regulated by Bursa Malaysia.
- The Chief Executive Officer/Executive Director does not receive any Directors' remuneration.

- (c) Based on the above Board Remuneration Policy, the total amount of benefits payable to the NEDs is estimated to be up to RM2,600,000 for the period from 1 April 2026 to the next AGM in 2027. This amount was determined taking into account various factors including the increased number of scheduled meetings for the Board/Board Committees and the introduction of ad hoc committee, to discharge the Board's overall oversight functions of the Group and the governance expectations for Bursa Malaysia as an EHC and Multi-Asset Exchange; the number of NEDs involved in these meetings; as well as the expanded scope of duties and responsibilities of the Board Committees as described in Note 1 above.
- (d) The amounts approved at the past AGMs and the current proposal in respect of the payment of benefits to the NEDs at the 49<sup>th</sup> AGM are as below:

Directors' Benefits (as approved at AGMs)	Approval sought at						
	41 <sup>st</sup> AGM (2018)	42 <sup>nd</sup> AGM (2019)	43 <sup>rd</sup> AGM (2020)	44 <sup>th</sup> AGM (2021) 45 <sup>th</sup> AGM (2022) 46 <sup>th</sup> AGM (2023)	47 <sup>th</sup> AGM (2024)	48 <sup>th</sup> AGM (2025)	49 <sup>th</sup> AGM (2026)
Up to an amount of	RM2,400,000	RM2,200,000	RM2,000,000	RM2,400,000	RM2,400,000	RM2,600,000	

Payment of benefits to the NEDs will be made by the Company on a monthly basis and/or as and when incurred, if the proposed **Resolution 5** has been passed at the 49<sup>th</sup> AGM. The Board is of the view that it is just and equitable for the NEDs to be paid the Directors' remuneration (excluding Directors' fees) on a monthly basis and/or as and when incurred, particularly after they have discharged their responsibilities and rendered their services to the Company throughout the period.

- 7.4 Any NEDs who are shareholders of the Company will abstain from voting on **Resolutions 4 and 5** concerning remuneration to the NEDs at the 49<sup>th</sup> AGM.

## 8. Ordinary Resolution 6: Appointment of Auditors

- 8.1 The Audit Committee (AC) at its meeting held on 24 January 2026 undertook an annual assessment of the suitability and independence of the external auditors, Ernst & Young PLT (EY) in accordance with the Auditor Independence Policy of the Group which was last approved by the Board in January 2025. In its assessment, the AC considered several factors which include the following with reference to Guidance 9.3 of the MCCG:
- Quality of EY's performance and their communications with the AC and Bursa Malaysia group, based on feedback obtained via assessment questionnaires from Bursa Malaysia personnel who had substantial contact with the external audit team and EY throughout the year;
  - Adequacy of experience and resources provided to the Group by EY, in terms of the firm and the professional staff assigned to the audit; and
  - Independence of EY and the level of non-audit services to be rendered by EY to the Company for the FY 2026.

The AC also took into account the openness in communication and interaction with the lead audit engagement partner and engagement team through discussions at the private meetings, which demonstrated their independence, objectivity and professionalism.

- 8.2 The AC was satisfied with the suitability of EY based on the quality of audit, performance, competency and sufficiency of resources the external audit team provided to the Group. The AC was also satisfied in its review that the provisions of non-audit services by EY to the Company for the FY 2025 did not in any way impair their objectivity and independence as external auditors of Bursa Malaysia.
- 8.3 The Board at its meeting held on 26 February 2026 approved the AC's recommendation for the shareholders' approval to be sought at the 49<sup>th</sup> AGM on the appointment of EY as external auditors of the Company for the FY2026 under **Resolution 6** in accordance with Section 340(1)(c) and Section 274(1)(a) of the CA 2016.

# Statement Accompanying Notice of 49<sup>th</sup> Annual General Meeting

(pursuant to Paragraph 8.27(2) of Bursa Malaysia Securities Berhad MAIN Market Listing Requirements)

- A. The profiles of the Directors who are standing for re-election as per Agenda 2 of the Notice of 49<sup>th</sup> AGM are as follows:

## RESOLUTION 1

### Encik Syed Ari Azhar bin Syed Mohamed Adlan

Independent Non-Executive Director of Bursa Malaysia Berhad

**Nationality/Age/Gender** Malaysian / 52 / Male

**Date of Appointment** 16 November 2020

**Length of Service** 5 years 2 ½ months  
(as at 30 January 2026)

**Date of Last Re-election** 30 March 2023

**Academic/Professional Qualification/ Membership(s)** • Bachelor of Arts, Economics (Hons), Trinity College, Cambridge University

**Present Directorship(s)** **Listed entity(ies):**  
• Bursa Malaysia Berhad  
**Other public company(ies):**  
Nil

**Present Appointment(s)** Nil

**Past Directorship(s) and/or Appointment(s)**

- Founder and Director, Abacus ib Sdn Bhd, Malaysia (2017 – 2020)
- Country Head, CLSA Securities Sdn Bhd, Malaysia (2015 – 2016)
- Senior Portfolio Manager, Global Emerging Markets, APG Asset Management Asia, Hong Kong (2012 – 2015)
- Executive Director and Portfolio Manager, UBS AG, Fundamental Investment Group, Hong Kong (2010 – 2012)
- Portfolio Manager, Asian Equities, Millennium Capital Management, Singapore (2008 – 2009)
- Portfolio Manager, Asian Equities, Citigroup Tribeca Global Investments, Singapore (2006 – 2007)
- Portfolio Manager and Co-Founder, Binjai Hill Asset Management, Singapore (2004 – 2006)
- Fund Manager, Asian Equities, Deutsche Asset Management, London, New York, Singapore (1997 – 2004)
- Senior Executive, Investment Operations and Financial Market Department, Bank Negara Malaysia (1996 – 1997)

Encik Syed Ari Azhar bin Syed Mohamed Adlan does not hold any shares in Bursa Malaysia, has no family relationship with any Director and/or major shareholder of Bursa Malaysia, has no conflict of interest or potential conflict of interest, including any interest in any competing business with Bursa Malaysia or its subsidiaries and has not been convicted of any offence within the past five (5) years and has not been imposed any penalty by the relevant regulatory bodies during the FY 2025.

Encik Syed Ari Azhar bin Syed Mohamed Adlan satisfies the criteria of an independent director as defined under Bursa Malaysia Securities Berhad MAIN Market Listing Requirements, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of its major shareholders.

## RESOLUTION 2

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### Ms. Tan Ler Chin

Independent Non-Executive Director of Bursa Malaysia Berhad

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**Nationality/Age/Gender** Malaysian / 65 / Female

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**Date of Appointment** 16 August 2023

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**Length of Service** 2 years 5 ½ months  
(as at 30 January 2026)

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**Date of Last Re-election** 26 March 2024

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**Academic/Professional Qualification/ Membership(s)**

- Universiti Kebangsaan Malaysia (Economics)
- Certified Diploma in Chartered Association of Certified Accountants (Accounting & Finance)

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**Present Directorship(s)**

**Listed entity(ies):**

- Bursa Malaysia Berhad
- Sunway Construction Group Berhad

**Other public company(ies):**

- Affin Islamic Bank Berhad

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**Present Appointment(s)** Nil

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**Past Directorship(s) and/or Appointment(s)**

- Independent Non-Executive Director (INED), Senheng New Retail Berhad (2021 – 2024)
- INED, QL Resources Berhad (2022 – 2023)
- Head of Enterprise Risk, Employees Provident Fund (EPF) (2019 – 2021)
- Non-Independent Non-Executive Director (NINED), Malakoff Berhad (2007 – 2021)
- Head of Investment Compliance, EPF (2009 – 2019)
- Director, Parkway-Parade Partnership Limited (2007 – 2012)
- NINED, Malaysia Building Society Berhad (2002 – 2011)
- Director, Asia Pacific Investment Company Limited (2007 – 2010)
- NINED, Sunway Incorporated Berhad (2003 – 2006)
- Senior Investment Manager, EPF (1996 – 2009)
- Investment Manager, EPF (1992 – 1995)
- Senior Executive managing EPF's External Fund Manager portfolio, EPF (1988 – 1991)
- Executive (Finance & Budget), EPF (1984 – 1987)

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Ms. Tan Ler Chin does not hold any shares in Bursa Malaysia, has no family relationship with any Director and/or major shareholder of Bursa Malaysia, has no conflict of interest or potential conflict of interest, including any interest in any competing business with Bursa Malaysia or its subsidiaries and has not been convicted of any offence within the past five (5) years and has not been imposed any penalty by the relevant regulatory bodies during the FY 2025.

Ms. Tan Ler Chin satisfies the criteria of an independent director as defined under Bursa Malaysia Securities Berhad MAIN Market Listing Requirements, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of its major shareholders.

**B. The profile of the Director who is standing for re-election as per Agenda 3 of the Notice of 49<sup>th</sup> AGM is as follows:**

**RESOLUTION 3**

**Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican**

Independent Non-Executive Director of Bursa Malaysia Berhad

<b>Nationality/Age/Gender</b>	Malaysian / 60 / Male
<b>Date of Appointment</b>	15 August 2025
<b>Length of Service</b> (as at 30 January 2026)	5 ½ months
<b>Academic/Professional Qualification/ Membership(s)</b>	<ul style="list-style-type: none"><li>• Association of Chartered Certified Accountants (ACCA), United Kingdom (UK) (Fellow)</li><li>• Malaysian Institute of Accountants (MIA) (Chartered Accountant)</li><li>• Advanced Management Programme, Harvard Business School, Harvard University</li></ul>
<b>Present Directorship(s)</b>	<p><b>Listed entity(ies):</b></p> <ul style="list-style-type: none"><li>• Bursa Malaysia Berhad</li><li>• AMMB Holdings Berhad</li></ul> <p><b>Other public company(ies):</b></p> <ul style="list-style-type: none"><li>• MMC Port Holdings Berhad</li><li>• AmBank Islamic Berhad (Chairman)</li></ul>
<b>Present Appointment(s)</b>	Nil
<b>Past Directorship(s) and/or Appointment(s)</b>	<ul style="list-style-type: none"><li>• Non-Independent Non-Executive Director (NINED), Etiqa General Takaful Berhad (2018 – 2024)</li><li>• NINED, Etiqa Family Takaful Berhad (2018 – 2020)</li><li>• President Commissioner, PT Bank Maybank Syariah Indonesia (2013 – 2020)</li><li>• Malayan Banking Berhad (2012 – 2024)<ul style="list-style-type: none"><li>– Advisor (2024)</li><li>– Group Chief Executive Officer (CEO), Islamic Banking and CEO, Maybank Islamic Berhad (2016 – 2024)</li><li>– Group Chief Financial Officer (CFO) (2012 – 2016)</li></ul></li><li>• CFO, Tenaga Nasional Berhad (2009 – 2012)</li><li>• Radicare (M) Sdn Bhd (2004 – 2009)<ul style="list-style-type: none"><li>– CEO (2007 – 2009)</li><li>– Chief Operating Officer (2004 – 2007)</li></ul></li><li>• CFO and Company Secretary, Malakoff Berhad (2002 – 2004)</li><li>• Senior Manager – Director of Group Corporate Services, Amanah Capital Partners Berhad (1998 – 2002)</li><li>• Manager, Corporate Finance, Taiping Consolidated Berhad (1996 – 1998)</li><li>• Manager, Finance and Administration/Corporate Finance, Landmarks Berhad (1994 – 1996)</li><li>• Assistant Manager, Corporate Advisory, Bumiputra Merchant Bankers Berhad (1991 – 1994)</li><li>• Audit Assistant, Land and General Berhad (1991)</li></ul>

Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican does not hold any shares in Bursa Malaysia, has no family relationship with any Director and/or major shareholder of Bursa Malaysia, has no conflict of interest or potential conflict of interest, including any interest in any competing business with Bursa Malaysia or its subsidiaries and has not been convicted of any offence within the past five (5) years and has not been imposed any penalty by the relevant regulatory bodies during the FY 2025.

Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican satisfies the criteria of an independent director as defined under Bursa Malaysia Securities Berhad MAIN Market Listing Requirements, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of its major shareholders.

# Form of Proxy

BURSA MALAYSIA BERHAD

Registration No. 197601004668 (30632-P)

(Incorporated in Malaysia under the Companies Act 2016)



CDS account no. of authorised nominee (Note 1)

I/We \_\_\_\_\_

(Full Name as per NRIC/Passport/Certificate of Incorporation in capital letters)

NRIC (new & old)/Passport/Registration No. \_\_\_\_\_ Tel No. \_\_\_\_\_

of \_\_\_\_\_

(Full address)

being a member of BURSA MALAYSIA BERHAD hereby appoint:

Full name of proxy in capital letters	NRIC (new & old)/Passport No. of proxy	Proportion of shareholdings to be represented	
		No. of shares	%

and (if more than one (1) proxy)

Full name of proxy in capital letters	NRIC (new & old)/Passport No. of proxy	Proportion of shareholdings to be represented	
		No. of shares	%

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us and on my/our behalf at the 49<sup>th</sup> Annual General Meeting (AGM) of Bursa Malaysia Berhad (the Company) to be held at the Ground Floor, Annexe Building, Bursa Malaysia Berhad, Exchange Square, Bukit Kewangan, 50200 Kuala Lumpur, Malaysia ("Main Venue") and virtually by way of electronic means via the Vistra Share Registry and IPO (MY) portal ("the VISTRA SRMY Portal") at <https://srmy.vistra.com> on Tuesday, 31 March 2026 at 10.00 a.m. and at any adjournment thereof, on the following resolutions referred to in the Notice of the 49<sup>th</sup> AGM. My/our proxy is to vote as indicated below:

No.	Resolution		For	Against
1.	To re-elect Encik Syed Ari Azhar bin Syed Mohamed Adlan as Director of the Company.	Ordinary Resolution 1		
2.	To re-elect Ms. Tan Ler Chin as Director of the Company	Ordinary Resolution 2		
3.	To re-elect Dato' Mohamed Rafique Merican bin Mohd Wahiduddin Merican as Director of the Company	Ordinary Resolution 3		
4.	To approve the payment of Directors' fees amounting to RM300,000 per annum for the Non-Executive Chairman and RM200,000 per annum for each of the Non-Executive Directors in respect of the financial year ended 31 December 2025.	Ordinary Resolution 4		
5.	To approve the payment of benefits payable to the Non-Executive Chairman and Non-Executive Directors up to an amount of RM2,600,000 from 1 April 2026 until the next AGM of the Company.	Ordinary Resolution 5		
6.	To appoint Ernst & Young PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to determine their remuneration.	Ordinary Resolution 6		

Please indicate with an "X" in the appropriate space how you wish your vote to be cast. If you do not indicate how you wish your proxy to vote on any resolution, the proxy shall vote as he/she thinks fit, or at his/her discretion, abstain from voting.

Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

\_\_\_\_\_  
Signature/Common Seal of Member

**NOTES:**

1. Applicable to shares held through a nominee account.
2. Every Member including authorised nominees as defined under the Securities Industry (Central Depositories) Act 1991 (SICDA), and Exempt Authorised Nominees who hold ordinary shares in the Company for multiple owners in one securities account (Omnibus Account), is entitled to appoint another person as his proxy to exercise all or any of his rights to attend, participate, speak and vote instead of him at the AGM, and that such proxy need not be a Member.
3. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholding to be represented by each proxy.
4. The instrument appointing a proxy shall be in writing under the hand of the Member or of his attorney duly authorised in writing, or if the Member is a corporation, shall either be executed under its common seal or under the hand of two (2) authorised officers, one of whom shall be a director, or its attorney duly authorised in writing.
5. Pursuant to Paragraph 8.29A of Bursa Malaysia Securities Berhad MAIN Market Listing Requirements, all resolutions set out in the Notice of the 49<sup>th</sup> AGM will be put to vote on a poll.
6. As approved by the Board with reference to Article 17.2 of the Company's Constitution, proxy forms and/or documents relating to the appointment of proxy for the 49<sup>th</sup> AGM shall be deposited or submitted in the following manner not later than **10.00 a.m.** on **Monday, 30 March 2026** in accordance with Article 17.3 of the Company's Constitution:
  - (a) In hard copy:
    - (i) By hand or post: to the office of the Share Registrar of the Company, Tricor Investor & Issuing House Services Sdn Bhd (TIIH) at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively to be deposited in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur
    - (ii) By e-mail to [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com)
  - (b) In electronic form via the Vistra Share Registry and IPO (MY) portal ("the VISTRA SRMY Portal") at <https://srmy.vistra.com>.The detailed requirements and procedures for the submission of proxy forms are set out in the Administrative Guide.
7. For the purpose of determining a member who shall be entitled to attend this 49<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Article 15.9 of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at 24 March 2026. Only a depositor whose name appears on the Record of Depositors as at 24 March 2026 shall be entitled to attend the said meeting or appoint proxies to attend and/or vote on his/her behalf.

2. FOLD THIS FLAP TO SEAL

AFFIX  
STAMP

## The Share Registrar

### TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN. BHD.

Registration No. 197101000970 (11324-H)  
Unit 32-01, Level 32, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur

1. FOLD HERE

# Administrative Guide 49<sup>th</sup> Annual General Meeting



## 1. HYBRID 49<sup>TH</sup> ANNUAL GENERAL MEETING (“AGM”)

The 49<sup>th</sup> AGM of Bursa Malaysia Berhad (“the Company”) will be conducted via a hybrid mode in accordance with paragraph 8.27A of the Bursa Securities MAIN Market Listing Requirements (“MMLR”) and Principle C of the Malaysian Code on Corporate Governance (MCCG) whereby listed issuers are encouraged to leverage technology in conducting general meetings to facilitate voting and remote shareholders’ participation. In this respect, the Board of Directors of the Company will ensure that the 49<sup>th</sup> AGM is conducted in an effective manner and serves to facilitate meaningful interaction and engagement between the Board/Management and Shareholders of the Company. This includes setting in place the required processes, infrastructure and tools to support a smooth broadcast of the general meeting and interactive participation by its participants, thereby ensuring all shareholders are accorded with similar rights to speak and vote at the general meeting.

The date, time and venue for the 49<sup>th</sup> AGM of the Company are as below:-

Date	Time	Venue
31 March 2026, Tuesday	10.00 a.m.	(a) <b>Main Venue</b> Bursa Malaysia Berhad Ground Floor, Annexe Building, Exchange Square, Bukit Kewangan, 50200 Kuala Lumpur, Malaysia  (b) <b>Online Platform</b> Vistra Share Registry and IPO (MY) portal (“the VISTRA SRMY Portal”) at <a href="https://srmy.vistra.com">https://srmy.vistra.com</a> with Remote Participation and Voting (“RPV”) facilities

Shareholders shall have the option to attend the hybrid 49<sup>th</sup> AGM either physically in person at the Main Venue (“**Physical Attendance**”) or virtually using the RPV facilities at the VISTRA SRMY Portal (“**Virtual Attendance**”). The Main Venue is in Malaysia where the Chairman of the meeting will be physically present in accordance with Section 327(2) of the Companies Act (“CA”) 2016.

## 2. GENERAL MEETING RECORD OF DEPOSITORS

For the purpose of determining a member who shall be entitled to attend the 49<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Article 15.9 of the Company’s Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors (“General Meeting ROD”) as at 24 March 2026. Only depositors whose name appears on the General Meeting ROD as at 24 March 2026 shall be entitled to attend the said meeting or appoint proxies to attend and/or vote on his/her behalf.

## 3. ATTENDANCE AT THE 49<sup>TH</sup> AGM

With reference to our letter to shareholders dated 3 March 2026, you are invited to attend the 49<sup>th</sup> AGM to exercise your right to attend, participate and vote at the 49<sup>th</sup> AGM by Physical Attendance or Virtual Attendance.

### (a) Physical Attendance

Pre-registration is not required for Physical Attendance at the Main Venue.

For Physical Attendance:-

- (i) Registration at the Main Venue will start at 8.00 a.m. and will end at a time as directed by the Chairman of the meeting.
- (ii) Please read the signage to ascertain your assigned registration counter.
- (iii) Please produce your original MyKad/Passport (for foreigners) to the registration staff for verification purposes. Please ensure that you collect your MyKad/passport thereafter.
- (iv) No person will be allowed to register on behalf of another person, even with the original IC/passport of that other person.

- (v) Upon verification, you are required to write your name and sign on the Attendance List placed on the registration table.
- (vi) You will be given one (1) identification wristband printed with passcode. No person will be allowed to enter the Main Venue without the wristband. The wristband is to be worn at all times for identification and voting purposes. There will be no replacement of the wristband in the event of loss or misplacement.
- (vii) The registration counter will handle verification of identity, registration to attend the 49<sup>th</sup> AGM and for the revocation of proxy/proxies. Should you require any other assistance, please proceed to the Help Desk.
- (viii) In the event that you have earlier registered for Virtual Attendance for the 49<sup>th</sup> AGM via RPV and subsequently decide to be physically present at the Main Venue, the registration staff will guide you on how you should register and submit your votes during the voting session.
- (ix) Other information:
  - Complimentary parking is available at the Basement Carpark in the Annexe Building of the Exchange Square (non-Season Parking bays).
  - No recording or photography of the 49<sup>th</sup> AGM proceedings is allowed without the prior written permission of the Company.
  - No Door Gifts will be provided for attendance at this 49<sup>th</sup> AGM.
  - No meeting refreshments (i.e. food and beverages) will be served at the Main Venue. Instead, the Company will provide an e-voucher as meeting refreshment to the registered and verified Shareholder/Proxy/Corporate Representative who attended the 49<sup>th</sup> AGM physically at the Main Venue. The e-voucher will be sent via email based on the attendance record of the 49<sup>th</sup> AGM within 3 weeks from the date of the 49<sup>th</sup> AGM.

## (b) Virtual Attendance

Shareholder(s), proxy(ies), corporate representative(s) and attorney(s) who are unable to attend the 49<sup>th</sup> AGM physically at the Main Venue will have the option to attend remotely by using the RPV facilities via the VISTRA SRMY Portal.

In order to attend the 49<sup>th</sup> AGM remotely, you will be required to perform the following:-

- (i) Register as a user with the VISTRA SRMY Portal (for new users)
  - Access the VISTRA SRMY Portal at <https://srmy.vistra.com>.
  - Click "Register" and select "Individual Holder" and complete the New User Registration Form. Please refer to the tutorial guide posted on the homepage for assistance.
  - Upon completion of registration you will receive an e-mail notification to verify your registered e-mail address.
  - Upon verification your registration as a new user will be approved within (1) working day and you will be notified by e-mail.
  - Upon receiving the confirmation e-mail, please activate your user account by creating a new password.

New users of the VISTRA SRMY Portal are advised to allow sufficient time for the registration approval process to ensure successful login and participation for the 49<sup>th</sup> AGM.

- (ii) Pre-register your attendance for the 49<sup>th</sup> AGM
  - Pre-registration is open from the date of the Notice of AGM on 3 March 2026 until such time before the voting session ends at the 49<sup>th</sup> AGM on Tuesday, 31 March 2026.
  - Go to the VISTRA SRMY Portal at <https://srmy.vistra.com>.
  - Login with your e-mail address and password and select the corporate event: **"BURSA MALAYSIA BERHAD 49<sup>TH</sup> AGM"**.
  - Navigate to the three (3)-dots menu on the right side of the corporate event and choose "Registration".
  - Read and agree to the Terms & Conditions and confirm the Declaration.
  - Review your details and proceed to submit your registration. You may refer to "Submission History" for your registration records.
  - Your registration will be verified against the Record of Depositors as of 24 March 2026.
  - VISTRA SRMY Portal will send you an e-mail to confirm your remote participation via RPV.
  - In the event your registration is not approved, you will be notified via e-mail.

- (iii) Remote participation during the 49<sup>th</sup> AGM

If your request for remote participation at the 49<sup>th</sup> AGM is approved, you will be granted access to the live streamed meeting and the opportunity to vote remotely. Your log-in to the VISTRA SRMY Portal indicates your attendance at the 49<sup>th</sup> AGM.

The procedures for the RPV facilities are summarised as follows:-

Procedure	Action
(1) Login to the VISTRA SRMY Portal	<ul style="list-style-type: none"><li>• Login with your email address and password for remote participation at the 49<sup>th</sup> AGM at any time from 8.00 a.m. i.e. 2 hours before the commencement of the 49<sup>th</sup> AGM on Tuesday, 31 March 2026 at 10:00 a.m.</li></ul>
(2) Participate through Live Streaming	<ul style="list-style-type: none"><li>• Select the corporate event: "<b>BURSA MALAYSIA BERHAD 49<sup>TH</sup> AGM</b>" to engage in the 49<sup>th</sup> AGM proceedings remotely.</li><li>• If you have any questions for the Chairman/Board, you may use the <b>Query Box</b> to transmit your question. The Chairman/Board will endeavour to respond to questions submitted by you during the 49<sup>th</sup> AGM. If questions are received after the conclusion of the Questions &amp; Answers session, the responses will be e-mailed to you after the meeting.</li><li>• Please note that the quality of your connection to the live broadcast is dependent on the bandwidth and stability of the internet at your location and the device you use.</li></ul>
(3) Online Remote Voting	<ul style="list-style-type: none"><li>• The Online Remote Voting Session commences from 10:00 a.m. on <b>Tuesday, 31 March 2026</b> until a time when the Chairman announces the end of the session.</li><li>• Indicate your votes for the resolutions that are tabled for voting.</li><li>• Confirm and submit your votes.</li></ul>

(iv) If you experience difficulties logging in, connecting to the live streamed 49<sup>th</sup> AGM or casting your votes online, please contact the Tricor Help Line at

- +6011 4080 5616
- +6011 4080 3168
- +6011 4080 3169
- +6011 4080 3170

or email [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com) for assistance.

(v) Other information:

- No recording or photography of the 49<sup>th</sup> AGM proceedings in live streaming is allowed without the prior written permission of the Company.
- The Company will provide an e-voucher as meeting refreshment to the registered and verified Shareholder/Proxy/Corporate Representative who performed pre-registration and attended the 49<sup>th</sup> AGM virtually via the VISTRA SRMY Portal. The e-voucher will be sent via email based on the attendance record of the 49<sup>th</sup> AGM within 3 weeks from the date of the 49<sup>th</sup> AGM.

#### 4. PROXY

(a) Appointment of Chairman of the meeting as proxy

If a shareholder is not able to attend the 49<sup>th</sup> AGM, he/she can appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the Form of Proxy. The same must be deposited or submitted in accordance with **Note 5** below.

(b) Appointment of proxy, corporate representative or attorney

- (i) A shareholder who has appointed a proxy(ies), corporate representative(s) or attorney(s) to participate at this 49<sup>th</sup> AGM must ensure that the Form of Proxy is completed with required information, signed and dated accordingly. The same must be deposited in accordance with **Note 5** below.
- (ii) The shareholder must also request his/her proxy(ies), authorised representative or attorney to register himself/herself as a user with the VISTRA SRMY Portal at <https://srmy.vistra.com>, if they wish to join the 49<sup>th</sup> AGM virtually.
- (iii) The representative of a corporation or institutional shareholder must register as a user first in accordance with **Note 5(b)(ii)** below, before he/she can subscribe to this corporate holder electronic submission.

(c) Documents relating to appointment as corporate representative

For a corporate member who has appointed a representative to attend the 49<sup>th</sup> AGM, please deposit the **ORIGINAL** certificate of appointment with the Share Registrar of the Company, Tricor Investor & Issuing House Services Sdn. Bhd. ("Tricor") at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, to be deposited in the Drop Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not later than **10.00 a.m. on Monday, 30 March 2026**.

The certificate of appointment should be executed in the following manner:-

- (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
  - (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by at least two (2) authorised officers, of whom one shall be a director; or any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
- (d) Documents relating to appointment of proxy by power of attorney
- (i) Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Share Registrar of the Company, Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, to be deposited in the Drop Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not later than **10.00 a.m. on Monday, 30 March 2026**.
  - (ii) A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.

## 5. CUT-OFF DATE AND TIME FOR LODGEMENT OF FORM OF PROXY

As approved by the Board with reference to Article 17.2 of the Company's Constitution, proxy forms and/or documents relating to the appointment of proxy/corporate representative/attorney for the 49<sup>th</sup> AGM whether in hard copy or by electronic means shall be deposited or submitted in the following manner not later than **10.00 a.m. on Monday, 30 March 2026** in accordance with Article 17.3 of the Company's Constitution:

- (a) In hard copy:-
- (i) By hand or post to the office of the Share Registrar of the Company Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively to be deposited in the Drop Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur; or
  - (ii) By e-mail to [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com)
- (b) In electronic form via the VISTRA SRMY Portal:-
- (i) The steps to be taken by **individual shareholders** are as follows:-

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    - You must complete the steps to register as a user with the VISTRA SRMY Portal in accordance with **Note 3(b)(i)** above.
    - As a registered user of the VISTRA SRMY Portal, go to <https://srmy.vistra.com> and login with your user ID (i.e. e-mail address) and password.
    - Select the corporate event: **"BURSA MALAYSIA BERHAD 49<sup>TH</sup> AGM"**
    - Navigate to the 3 dots at the end of the corporate event and choose **"SUBMISSION OF PROXY FORM"**.
    - Read and agree to the Terms & Conditions and confirm the declaration.
    - Indicate the number of shares assigned to your proxy(ies) to vote on your behalf.
    - Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy.
    - Indicate your voting instructions – **FOR** or **AGAINST**, or **ABSTAIN**, otherwise your proxy will decide your vote.
    - Review and confirm your proxy(ies) appointment.
    - Print the Form of Proxy for your record.

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  - (ii) The steps to be taken by **authorised/nominated representative of corporate/institutional shareholders** are as follows:-

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#### A. Register as a user at the VISTRA SRMY Portal.

- Access the VISTRA SRMY Portal at <https://srmy.vistra.com>.
- Click "Register" and select "Representative of Corporate Holder" and complete the New User Registration Form.
- Complete the registration form and upload the required documents.
- Upon completion of registration you will receive an e-mail notification to verify your registered e-mail address.
- Upon verification, your registration as a new user will be approved within (2) working days and you will be notified by e-mail.
- Upon receiving the confirmation e-mail, please activate your user account by creating a new password.

*Note:*

*The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic proxy submission. Please contact Tricor if you need clarifications on the user registration.*

#### B. Prepare the proxy appointment

- Login to <https://srmy.vistra.com> with your user ID (i.e. e-mail address) and password.
  - Select the Corporate Exercise/Event: **"BURSA MALAYSIA BERHAD 49<sup>TH</sup> AGM"**.
  - Navigate to the icon ">" at the end of the corporate event.
  - Read and agree to the Terms & Conditions and confirm the Declaration.
  - Select the corporate holder's name, and proceed to download the proxy appointment file.
  - Prepare the file for the appointment of proxies by inserting the required data.
  - Proceed to upload the duly completed proxy appointment file.
  - Select "Confirm" to complete your submission.
  - Print the confirmation report of your submission for your record.
- 

If you have submitted your Form of Proxy prior to the meeting and subsequently decide to attend the 49<sup>th</sup> AGM physically or virtually using RPV, please write to [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com) to revoke the appointment of your proxy(ies) at least forty-eight (48) hours before the 49<sup>th</sup> AGM. Thereafter, kindly follow the steps listed under **Note 3** above to register and attend the 49<sup>th</sup> AGM. In such event, your appointment of proxy(ies) shall be automatically revoked.

## 6. INTEGRATED ANNUAL REPORT 2025

The following documents are available at [https://bursa.listedcompany.com/iar\\_2025.html](https://bursa.listedcompany.com/iar_2025.html)

- Integrated Annual Report 2025
- Sustainability Report 2025
- Corporate Governance Report 2025
- Notice of 49<sup>th</sup> AGM, Statement Accompanying Notice of 49<sup>th</sup> AGM, Form of Proxy and Administrative Guide to the 49<sup>th</sup> AGM

In line with the Company's sustainable commitments, we have printed limited copies of the IAR 2025, and we strongly encourage our shareholders to refer to the document available online. Nevertheless, in the event you still require a printed copy of the IAR 2025, you may request for the same at <https://srmy.vistra.com> by selecting "Request for Annual Report/Circular" under the "Investor Services" or alternatively, request through telephone or e-mail to our Share Registrar via the contact details as set out in **Note 9(b)** below.

## 7. SUBMISSION OF QUESTIONS FOR THE 49<sup>TH</sup> AGM

### (a) Prior to meeting

Shareholders may submit questions in relation to the agenda items for the 49<sup>th</sup> AGM prior to the 49<sup>th</sup> AGM via the VISTRA SRMY Portal at <https://srmy.vistra.com> by selecting "e-Services" to login, pose questions and submit electronically not later than **10.00 a.m.** on **Friday, 27 March 2026**. The responses to these questions will be shared at the 49<sup>th</sup> AGM.

### (b) During the meeting

For submission of questions 'live' during the 49<sup>th</sup> AGM

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#### Physical Attendance

Verified shareholder(s), proxy(ies) and corporate representative(s) will be able to ask questions in person at the Main Venue

#### Virtual Attendance

Verified shareholder(s), proxy(ies) and corporate representative(s) may use the **Query Box** facility to ask questions real time (in the form of typed text) during the meeting.

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## 8. POLL VOTING

The voting at the 49<sup>th</sup> AGM will be conducted by poll in accordance with Paragraph 8.29A of the MMLR.

### (i) For Physical Attendance

Members, proxies and corporate representatives, who are physically present at the Main Venue will vote at the voting kiosks located at the designated area whereby each kiosk will be equipped with a tablet.

Upon registration, each shareholder/proxy will receive a personalised wristband printed with a unique passcode, which must be used to access the electronic poll voting.

### (ii) For Virtual Attendance

Members, proxies and corporate representatives attending the 49<sup>th</sup> AGM via RPV may exercise their voting rights through the VISTRA SRMY Portal at <https://srmy.vistra.com>.

Please refer to **Note 3(b)(iii)(3)** of this Administrative Guide for detailed instructions on online remote voting.

The Company has appointed Tricor Investor & Issuing House Services Sdn Bhd as the Poll Administrator to conduct the poll by way of online remote voting. During the meeting, the Chairman will invite the Poll Administrator to brief you on the online remote voting process. The online remote voting session will commence from the start of the meeting at **10.00 a.m. on 31 March 2026** until such time when the Chairman announces the end of the voting session. This is in line with the SC's Guidance which provides that Members shall be allowed to cast their votes remotely and contemporaneously (live) during the proceedings of the general meeting.

The Company will appoint an Independent Scrutineer to verify the poll results. Upon completion of the "in time" voting session for the 49<sup>th</sup> AGM, the Scrutineer will verify and announce the poll results followed by the Chairman's declaration whether the resolutions are duly passed.

## 9. ENQUIRY & HELPLINE CONTACT

If you have any enquiry prior to the 49<sup>th</sup> AGM, please contact the following officers during office hours from 9.00 a.m. to 5.00 p.m. (Monday to Friday, except for public holidays):

<b>(a) Bursa Malaysia Berhad</b> Registration No. 197601004668 (30632-P) 15 <sup>th</sup> Floor, Exchange Square Bukit Kewangan 50200 Kuala Lumpur, Malaysia	<b>Telephone Number</b>	
	<b>General Line</b>	603-2034 7000
	Puan Salmi Dali	603-2034 7055 <a href="mailto:salmi@bursamalaysia.com">salmi@bursamalaysia.com</a>
	Puan Salbiah Che Mat	603-2034 7235 <a href="mailto:salbiah@bursamalaysia.com">salbiah@bursamalaysia.com</a>
	<b>Fax Number</b>	603-2732 6437
<b>(b) Tricor Investor &amp; Issuing House Services Sdn Bhd</b> Registration No. 197101000970 (11324-H) Unit 32-01, Level 32, Tower A Vertical Business Suite Avenue 3, Bangsar South No. 8, Jalan Kerinchi 59200 Kuala Lumpur, Malaysia	<b>Telephone Number</b>	
	<b>General Line</b>	603-2783 9299
	Encik Mohammad Amirul Iskandar	603-2783 9279 <a href="mailto:mohammad.amirul@vistra.com">mohammad.amirul@vistra.com</a>
	Ms. Mika Tam	603-2783 9280 <a href="mailto:mika.tam@vistra.com">mika.tam@vistra.com</a>
	<b>E-mail</b>	<a href="mailto:is.enquiry@vistra.com">is.enquiry@vistra.com</a>

In the event you encounter any issues with logging-in, connection to the live stream meeting or online voting, kindly call Tricor Help Line at 011-4080 5616/011-4080 3168/011-4080 3169/011-4080 3170 or e-mail to [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com) for assistance.

The Company shall abide by the prevailing and applicable procedures and guidelines as well as precautionary measures as prescribed by the Government, SC and other relevant authorities. In the event that any new procedures, guidelines or measures may affect the administration of the 49<sup>th</sup> AGM as set out in this Administrative Guide and requiring material change to the proceedings of the meeting, the Company will issue announcement on the same accordingly. Hence, please contact the above officers or check the Company's website for announcements on the latest update (if any) in relation to the 49<sup>th</sup> AGM.

## 10. END OF LIVE STREAMING FOR VIRTUAL PARTICIPATION

The Live Streaming will end upon the announcement by the Chairman on the conclusion of the 49<sup>th</sup> AGM after the outcome of the resolutions have been declared.